

**VOTING BALLOT AVAILABLE FOR THE IAR SA OGMS ON 17/20.11.2023
REPRESENTATIVES OF INDIVIDUALS, PARTICIPATING IN THE MEETING OR WHO SEND
THEIR VOTE BY CORRESPONDENCE / REGISTERED POST**

*The undersigned,, identified with ID card series ... no.
(copy attached to the present voting ballot), PIN, representative of
....., identified with ID card series ... no. (copy attached to the
present voting ballot), PIN, holder of shares issued by the
IAR S.A. company, shares that grant the right to votes in the shareholders' general meeting of the
company, hereby exercise my right to vote related to these shares, according to the special power of
attorney submitted at the IAR SA headquarters, on the matters on the daily agenda of the OGS meeting on
17/20.11.2023, time 12:00, as follows:*

- 1. Approval of the increase of the powers of the board of directors to contract bank loans without real estate guarantees, which are necessary for the development of commercial contracts, up to the level of 1.000 million lei.*

Such limits represent the maximum cumulated level of the loans contracted by the company.

PRO *or* **AGAINST** *or* **ABSTENTION**

- 2. Approval of the date of 15.12.2023 as the date of registration, respectively of identification of the shareholders affected by the decisions of the extraordinary general meeting of shareholders dated 17.11.2023 and the date of 14.12.2023 as ex-dates, in accordance with the provisions of Law no. 24/2017*

PRO *or* **AGAINST** *or* **ABSTENTION**

NAME AND SURNAME

SIGNATURE

Date