

**VOTING BALLOT AVAILABLE FOR THE IAR SA OGMS ON 17/20.11.2023**  
**SHAREHOLDERS PRESENT OR WHO SEND THEIR VOTE BY CORRESPONDENCE /**  
**REGISTERED POST**

*The undersigned, ....., identified with ID card series ... no.....  
(copy attached to the present voting ballot), PIN ....., holder of ..... shares  
issued by the IAR S.A. company, which grant me the right to ..... votes in the shareholders' general  
meeting of the company, hereby exercise the right to vote related to the shares owned by me in this  
trading company, on the matters on the daily agenda of the OGS meeting on 17/20.11.2023, time  
12:00, as follows:*

1. *Approval of the increase of the powers of the board of directors to contract bank loans without real  
estate guarantees, which are necessary for the development of commercial contracts, up to the level  
of 1.000 million lei.*

*Such limits represent the maximum cumulated level of the loans contracted by the company.*

☐ **PRO**                      *or*                      ☐ **AGAINST**                      *or*                      ☐ **ABSTENTION**

2. *Approval of the date of 15.12.2023 as the date of registration, respectively of identification of the  
shareholders affected by the decisions of the extraordinary general meeting of shareholders dated  
17.11.2023 and the date of 14.12.2023 as ex-dates, in accordance with the provisions of Law no.  
24/2017*

☐ **PRO**                      *or*                      ☐ **AGAINST**                      *or*                      ☐ **ABSTENTION**

**NAME AND SURNAME .....**

**SIGNATURE .....**

**Date .....**